Selection of Technical Consultant for Comprehensive Architectural Services for "Development of Governor & Chief Minister's house of Chhattisgarh State in Naya Raipur"

RFP No : 2729/375/9-CEP/NRDA/2012, Raipur, dated 8/05/2012



Naya Raipur Development Authority

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DISCLAIMER

The information contained in this Request for Proposal ("RFP") document provided to the Bidder(s), by or on behalf of Naya Raipur Development Authority (NRDA) or any of its employees or advisors, is provided to the Bidder(s) on the terms and conditions set out in this RFP document and all other terms and conditions subject to which such information is provided.

The RFP is not an agreement and is neither an offer nor invitation by the Authority to the prospective Bidders or any other person. The purpose of the RFP is to provide interested parties with information that may be useful to them in the formulation of their Proposals pursuant to this RFP. The RFP includes statements, which reflect various assumptions and assessments arrived at by the Authority in relation to the Consultancy. Such assumptions, assessments and statements do not purport to contain all the information that each Bidder may require. The RFP may not be appropriate for all persons, and it is not possible for the Authority, its employees or advisers to consider the objectives, technical expertise and particular needs of each party who reads or uses the RFP. The assumptions, assessments, statements and information contained in the RFP, may not be complete, accurate, adequate or correct. Each Bidder should, therefore, conduct its own investigations and analysis and should check the accuracy, adequacy, correctness, reliability and completeness of the assumptions, assessments and information contained in the RFP and obtain independent advice from appropriate sources.

Information provided in the RFP to the Bidders is on a wide range of matters, some of which depends upon interpretation of law. The information given is not an exhaustive account of statutory requirements and should not be regarded as a complete or authoritative statement of law. The Authority accepts no responsibility for the accuracy or otherwise for any interpretation or opinion on the law expressed herein.

The Authority, its employees and advisers make no representation or warranty and shall have no liability to any person including any Bidder under any law, statute, rules or regulations or tort, principles of restitution or unjust enrichment or otherwise for any loss, damages, cost or expense which may arise from or be incurred or suffered on account of anything contained in the RFP or otherwise, including the accuracy, adequacy, correctness, reliability or completeness of the RFP and any assessment, assumption, statement or information contained therein or deemed to form part of the RFP or arising in any way in this Selection Process. The Authority also accepts no liability of any nature whether resulting from negligence or otherwise however caused arising from reliance of any Bidder upon the statements contained in the RFP.

The Authority may in its absolute discretion, but without being under any obligation to do so, update, amend or supplement the information, assessment or assumption contained in the RFP.

The issue of this RFP does not imply that the Authority is bound to select a Bidder or to appoint the Successful Bidder / Technical Consultant, as the case may be, for the Consultancy and the Authority reserves the right to reject all or any of the Proposals without assigning any reasons whatsoever.

The Bidder shall bear all its costs associated with or relating to the preparation and submission of its Proposal including but not limited to preparation, copying, postage, delivery fees, expenses associated with any demonstrations or presentations which may be required by the Authority or any other costs incurred in connection with or relating to its Proposal. All such costs and expenses will remain with the Bidder and the Authority shall not be liable in any manner whatsoever for the same or for any other costs or other expenses incurred by a Bidder in preparation or submission of the Proposal, regardless of the conduct or outcome of the Selection Process.

The request for proposal document contains two volumes

Volume I	Instruction to Bidders
Volume II	Draft Contract

Volume I: Instruction to Bidders

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SECTION - I

1. INTRODUCTION

1.1. Project Background and Objectives

- 1.1.1. Naya Raipur Development Authority ("NRDA" or "Authority") intends to develop residences for Honorable Governor & Chief Minister of Chhattisgarh State in Naya Raipur, in close proximity to the Capitol Complex at Naya Raipur. Both the residences have to be designed on the plot area of 40,000 sqm each, with very secure planning and integrated Landscape approach.
- 1.1.2. Details of the plot identified for these departments are as follows:

Sub Projects	Plot area (Sq m)	Maximum permissible FAR	Maximum Height allowed
Governor's house	40000	1.3	11 meters +
Chief Minister's house	40000	1.3	11 meters +

Note: The Key Plans & Site Plans for the Honorable Governor's house and for Chief Minister's house are shown in Annexure 1, 2 & 3 respectively of this document. Please note that the design brief is tentative and the selected consultant shall have to finalize the design brief from the departments after award of project

- 1.1.3. The proposed Buildings has to be designed on energy efficient design principle and as per applicable byelaws and Urban Design Guidelines of Naya Raipur.
- 1.1.4. With the aforesaid objective, NRDA (the "Authority") invites proposals in prescribed formats from Architectural firms/ Architect Planning firms for selection of a consultant (the "Technical Consultant") for providing Comprehensive Architectural_services for development of Residences for the Honorable Governor & the Chief Minister (the "Project")
- 1.1.5. Eligible firms are invited to submit a ("Proposal) comprising of the technical proposal ("Technical Proposal") and financial proposal ("Financial Proposal") for providing consultancy services required for the Project. Those Applicants that submit the Proposal shall be called Bidders. The Proposal would form the basis of selection from the Bidders. After selection a letter of award would be sent to the Successful Bidder inviting for signing of the Service Agreement between the Authority and the Successful

Bidder for providing the Services is envisaged. Subsequent to the signing of the Service Agreement, the Successful Bidder shall be called as the Technical Consultant

- 1.1.6. The Scope of work (SOW) for the Project has been set out in Section II.
- 1.1.7. NRDA reserves right to defer the signing of agreement for the Project, subject to the condition that the period of the deferment shall not exceed more than one year. In case the period of deferment exceeds more than one year the Financial Proposal shall be modified with mutual consent or the consultant shall have the liberty to exit without any burden on any party whatsoever.
- 1.1.8. The Authority shall receive Proposals pursuant to this RFP in accordance with the terms set forth in this RFP and other documents to be provided by the Authority (collectively the "Bidding Documents"), as modified, altered, amended and clarified from time to time by the Authority, and all Proposals shall be prepared and submitted in accordance with such terms.
- 1.1.9. The statements and explanations contained in this RFP are intended to provide a proper understanding to the Bidders about the subject matter of this RFP and should not be construed or interpreted as limiting in any way or manner the scope of services and obligations of the Technical Consultant set forth in the Agreement or the Authority's rights to amend, alter, change, supplement or clarify the scope of work, to be awarded pursuant to this RFP or the terms thereof or herein contained. Consequently, any omissions, conflicts or contradictions in the Bidding Documents including this RFP are to be noted, interpreted and applied appropriately to give effect to this intent, and no claims on that account shall be entertained by Authority.

1.2. The Bidding process

- 1.2.1. The Authority has adopted a single stage bidding process in three cover system. The Bidders are required to submit their proposal through Key Submissions (Cover -1), Technical Proposal (Cover 2) and Financial Proposal (Cover 3).
- 1.2.2. During this Proposal Stage, Bidders are invited to visit the site and examine the parameter and scope of work in detail, and to carry out, at their cost, such studies as may be required for submitting their respective Proposals for the Project.
- 1.2.3. Any queries or request for additional information concerning this RFP shall be submitted in writing or by fax and e-mail to the CEO, NRDA. The envelopes/ communication shall clearly bear the following identification/ title:

"Queries/Request for Additional Information: Selection of Technical Consultant for providing Comprehensive Architectural services for Development of Honorable Governor & the Chief Minister's house in Naya Raipur"

1.3. Schedule of Bidding Process

S. No	Event Description	Date
1	Last date for receiving queries	17/05/2012
2.	Pre-Bid meeting	Time: 12.30 Pm
		Date: 15/05/2012
		Venue: Office of NRDA, near Gate no.
		2 of Mantralaya, DKS Bhawan, Raipur
3.	Clarifications by Authority	21/05/2012
4.	Proposal Due Date and time	Upto 16:00 Hours on 15/06/2012
5,	Opening of Cover-1 and Cover-2 of	At 17:00 hours on Proposal Due Date
	Proposals	or thereafter
6.	Technical Presentation	To be intimated later
7.	Financial Opening of Proposals	To be intimated later

The Authority shall endeavor to adhere to the following schedule:

2. INSTRUCTION TO BIDDERS

A. GENERAL

2.1. General terms of Bidding

- 2.1.1. A Bidder can submit only one Proposal.
- 2.1.2. A Bidder should submit a Power of Attorney as per the format specified at Appendix –II, authorising the signatory of the Proposal.
- 2.1.3. The Financial Proposal should be submitted following the format as specified in Appendix IV
- 2.1.4. The Proposal and all communications in relation to or concerning the Bidding Documents shall be in English language.
- 2.1.5. The Bidding Documents including this RFP and all attached documents are and shall remain the property of the Authority and are transmitted to the Bidders solely for the purpose of preparation and the submission of a Proposal in accordance herewith. Bidders are to treat all information as strictly confidential and shall not use it for any purpose other than for preparation and submission of their Proposal for this Project. Submitted proposals shall be the property of Authority. The Authority will not return any Proposal or any information provided along therewith.
- 2.1.6. This RFP is not transferable.
- 2.1.7. Notwithstanding anything to the contrary contained in this RFP, the detailed terms specified in the draft Contract shall have overriding effect;

2.2. Cost of Bidding

The Bidders shall be responsible for all the costs incurred by them, associated with the preparation of their Proposal and their participation in the Bidding Process. The Authority will not be responsible or in any way liable for such costs, regardless of the conduct or outcome of the Bidding Process.

2.3. Site visit and verification of information

2.3.1. Bidders are encouraged to submit their respective Proposal after visiting the site and any other matter considered relevant by them.

- 2.3.2. It shall be deemed that by submitting a Proposal, the Bidder has:
 - a. made a complete and careful examination of the Bidding Documents;
 - b. received all relevant information requested from the Authority;
 - c. acknowledged and accepted the risk of inadequacy, error or mistake in the information provided in the Bidding Documents or furnished by or on behalf of the Authority relating to any of the matters above;
 - d. satisfied itself about all matters, things and information necessary and required for submitting an informed Proposal, execution of the Project in accordance with the Bidding Documents and performance of all of its obligations there under;
 - e. acknowledged and agreed that inadequacy, lack of completeness or incorrectness of information provided in the Bidding Documents or ignorance of any of the matters shall not be a basis for any claim for compensation, damages, extension of time for performance of its obligations, loss of profits etc. from the Authority, or a ground for termination of the Service Agreement; and
 - f. Agreed to be bound by the undertakings provided by it under and in terms hereof.
- 2.3.3. The Authority shall not be liable for any omission, mistake or error on the part of the Bidder in respect of any of the above or on account of any matter or thing arising out of or concerning or relating to RFP, the Bidding Documents or the Bidding Process, including any error or mistake therein or in any information or data given by the Authority.

2.4. Right to accept and to reject any or all Bids

2.4.1. Notwithstanding anything contained in this RFP, the Authority reserves the right to accept or reject any Proposal or to annul the Bidding Process and reject all Bids at any time without any liability or any obligation for such acceptance, rejection or annulment, and without assigning any reasons therefore.

- 2.4.2. The Authority reserves the right to reject any Proposal and appropriate the Bid Security if:
 - a. At any time, a material misrepresentation is made or uncovered, or
 - b. The Bidder does not provide, within the time specified by the Authority, the supplemental information sought by the Authority for evaluation of the Bid.
 - c. Such misrepresentation/ improper response shall lead to the disqualification of the Bidder.
- 2.4.3. In case it is found during the evaluation or at any time before signing of the Service Agreement or after its execution and during the period of subsistence thereof, that one or more of the conditions have not been met by the Bidder or the Bidder has made material misrepresentation or has given any materially incorrect or false information, the Bidder shall be disqualified forthwith if not yet appointed as the Technical Consultant either by issue of the LOA or entering into of the Service Agreement, and if the Bidder has already been issued the LOA or has entered into the Service Agreement, as the case may be, the same shall, notwithstanding anything to the contrary contained therein or in this RFP, be liable to be terminated, by a communication in writing by the Authority to the Bidder, without the Authority being liable in any manner whatsoever to the Bidder or Technical Consultant, as the case may be. In such an event, the Authority shall forfeit and appropriate the Bid Security.
- 2.4.4. The Authority reserves the right to verify all statements, information and documents submitted by the Bidder in response to the RFP. Failure of the Authority to undertake such verification shall not relieve the Bidder of its obligations or liabilities hereunder nor will it affect any rights of the Authority there under.

The draft of contract (Volume II) is provided by the Authority as part of the Bidding Documents shall be deemed to be part of this RFP.

2.5. Clarifications

2.5.1. Bidders requiring any clarification on the RFP may notify the Authority in writing or by fax and e-mail to the contact details mentioned in Clause 2.8.5. They should send in their queries before the date mentioned in the Schedule of Bidding Process specified in Clause 1.3, the Authority shall endeavour to respond to the queries within the period specified therein. The responses will only be uploaded in the website of NRDA

(www.nayaraipur.com) without identifying the source of queries. The responses will not be sent to the Bidders. The Authority shall endeavour to respond to the questions raised or clarifications sought by the Bidders. However, the Authority reserves the right not to respond to any question or provide any clarification, in its sole discretion, and nothing in this Clause shall be taken or read as compelling or requiring the Authority to respond to any question or to provide any clarification.

2.5.2. The Authority may also on its own motion, if deemed necessary, issue interpretations and clarifications by uploading the same in its website. All clarifications and interpretations issued by the Authority shall be deemed to be part of the Bidding Documents. Verbal clarifications and information given by Authority or its employees or representatives shall not in any way or manner be binding on the Authority.

2.6. Amendment of RFP

- 2.6.1. At any time prior to the deadline for submission of Proposals, the Authority may, for any reason, whether at its own initiative or in response to clarifications requested by a Bidder, modify the RFP by the issuance of Addenda or Modified RFP, as the case may be.
- 2.6.2. In order to afford the Bidders a reasonable time for taking an Addendum into account, or for any other reason, the Authority may, at its own discretion, extend the Proposal Due Date, which shall be done by issuance of an Addendum.
- 2.6.3. Any Addendum thus issued will only be uploaded in the website of NRDA and will not be sent in writing to all the Bidders.

B. PREPARATION AND SUBMISSION OF BIDS

2.7. Format and Signing of Proposals

- 2.7.1. The Bidder shall provide all the information sought under this RFP. The Authority will evaluate only those Proposals that are received in the required formats and complete in all respects.
- 2.7.2. The Proposal shall be typed or written in indelible ink and signed by the authorised signatory of the Bidder who shall also initial each page, in blue indelible ink. All the alterations, omissions, additions or any other amendments made to the Proposal shall be initialled by the person(s) signing the Bid.

2.8. Sealing and Marking of Proposal

- 2.8.1. A proposal shall be bound and pages should be serially numbered using indelible ink.
- 2.8.2. The Bidder shall submit the Proposal in the format specified, and the envelopes should be sealed.
- 2.8.3. The documents accompanying the Proposal shall be placed in separate envelopes and marked as indicated below. The Proposal submission shall include:

Envelope 1: "Key Submissions" – Cover-1

- a. Letter of Proposal in the prescribed format (Appendix I);
- b. Bid Security in the prescribed format
- c. Power of Attorney for signing of Proposal in the prescribed format (Appendix II);
- d. A copy of the RFP with each page initialed by the person signing the Proposal in pursuance of the Power of Attorney referred to in Clause (c) hereinabove.
- e. Processing fees to be enclosed as a crossed demand draft for an amount of Rs.
 5000 (Rupees Five thousand only) drawn in favour of CEO, Naya Raipur Development Authority (NRDA) on any scheduled bank, payable at Raipur

Envelope 2: "Technical Proposal" - Cover-2

a. Technical Proposal as per Appendix –III

Envelope 3: "Financial Proposal" - Cover-3

- a. Proposal consisting of the Bidder's financial offer for the Project in the format set out in Appendix IV of this document. The Financial Proposal shall be quoted inclusive of local office cost, site visits, travel, documentation, lodging boarding and all other taxes as percentage of the approved estimated cost or actual awarded cost whichever is less and exclusive of service tax.
- b. In case the actual cost of the project is less than the estimated cost, the lesser of the two will be the basis of the payment to the consultant.
- c. The financial proposal shall be inclusive of all out of pocket expenses incurred by the Consultant towards Local site office, site visits, travel, documentation

and communication etc., taxes, royalties, fees as applicable except those as prescribed in this RFP.

- d. The Authority reserves the right to reject any Financial Proposal which is non-responsive.
- 2.8.4. The bidder shall also submit true copies of the documents (comprising Key Submissions and technical proposal) accompanying the Proposal,s and also in soft version in CD ROM. The true copies of the documents shall be placed in a separate sealed envelope marked as "True Copies of Documents" The CD shall be placed in a separate sealed envelope marked as "Soft Copy of Documents".

The envelopes specified in Clauses 2.8.3 and 2.8.4 shall be placed in an outer envelope, which shall be sealed. Each of the three envelopes and the outer envelope shall clearly bear the following identification:

Proposal for the Selection of Technical Consultant for providing Comprehensive Architectural services for Development of Honorable Governor & the Chief Minister's house in Naya Raipur"

A bidder and shall clearly indicate its name and address on the all the envelopes. In addition, the **Proposal** Due Date should be indicated on the right hand top corner of each of the envelopes.

2.8.5. Each of the envelopes shall be addressed to:

ATTN. OF:	Mr. S.S. Bajaj
DESIGNATION	Chief Executive Officer (CEO)
ADDRESS:	Naya Raipur Development Authority (NRDA),
	Raipur – 492001
PHONE NO.:	+91- 771 4066011
FAX NO:	+91- 771 4066188
E-MAIL ADDRESS	ceo@nayaraipur.com

- 2.8.6. If the envelopes are not sealed and marked as instructed above, the Authority assumes no responsibility for the misplacement or premature opening of the contents of the Proposal submitted.
- 2.8.7. Bids submitted by fax, telex, telegram or e-mail shall not be entertained and shall be rejected.

2.9. Proposal Due Date

Proposal should be submitted before 1600 hours IST on the Proposal Due Date at the address provided in Clause 2.8.5 in the manner and form as detailed in this RFP. A receipt thereof should be obtained from the office of NRDA during the submission of the Proposal.

2.10. Late Proposals

Bids received by the Authority after the specified time on the Proposal Due Date shall not be eligible for consideration and shall be summarily rejected.

2.11. Rejection of Proposals

- 2.11.1. The Authority reserves the right to accept or reject all or any of the Proposals without assigning any reason whatsoever. It is not obligatory for the Authority to accept any Proposal or to give any reasons for their decision.
- 2.11.2. The Authority reserves the right not to proceed with the Bidding Process at any time, without notice or liability, and to reject any Proposal without assigning any reasons.

2.12. Validity of Proposals

The Proposal shall be valid for a period of not less than 180 days from the Proposal Due Date subject to the conditions prescribed in Para 1.1.7. The validity of Proposal may be extended by mutual consent of the respective Bidders and the Authority.

2.13. Confidentiality

Information relating to the examination, clarification, evaluation and recommendation for the Bidders shall not be disclosed to any person who is not officially concerned with the process or is not a retained professional advisor advising the Authority in relation to or matters arising out of, or concerning the Bidding Process. The Authority will treat all information, submitted as part of the Proposal, in confidence and will require all those who have access to such material to treat the same in confidence. The Authority may not divulge any such information unless it is directed to do so by any statutory entity that has the power under law to require its disclosure or is to enforce or assert any right or privilege of the statutory entity and/ or the Authority.

2.14. Correspondence with the Bidder

The Authority shall not entertain any correspondence with any Bidder in relation to acceptance or rejection of any Proposal.

D. BID SECURITY

2.15. Bid Security

- 2.15.1. The Bidder shall furnish as part of its Proposal, a Bid Security of Rs 50,000 (Rupees Fifty Thousand Only) in the form of a Demand draft, issued by a Scheduled Bank in India, drawn in favour of the CEO, Naya Raipur Development Authority (NRDA), payable at Raipur (the "Demand Draft"). The Authority shall not be liable to pay any interest on the Bid Security deposit so made.
- 2.15.2. Any **Proposal** not accompanied by the Bid Security shall be treated as non responsive and shall be rejected by the Authority.
- 2.15.3. The Bid Security of unsuccessful Bidders will be returned by the Authority, without any interest, as promptly as possible on acceptance of the Proposal of the Successful Bidder or when the Bidding process is cancelled by the Authority.
- 2.15.4. The Successful Bidder's Bid Security will be retained as a part of the performance security.
- 2.15.5. The Bid Security shall be forfeited and appropriated by the Authority as damages payable to the Authority for, inter alia, time, cost and effort of the Authority without prejudice to any other right or remedy that may be available to the Authority hereunder or otherwise, under the following conditions:
 - a. If a Bidder submits a non-responsive Proposal;
 - If a Bidder engages in a corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice as specified in Clause 3.2.6 (a) if Draft Contract (Volume –II) of this RFP;
 - c. If a Bidder withdraws its Proposal during the period of validity of the Proposal, as specified in this RFP and as extended by the Bidder from time to time;
 - d. In the case of the Successful Bidder, if it fails within the specified time limit, to sign the Service Agreement

2.16 Modification/ substitution/ withdrawal of Proposals

No Proposal shall be modified, substituted, or withdrawn by the Bidders

3 EVALUATION OF PROPOSALS

3.1 Opening and Evaluation of Proposals

- a. The Outer Envelope and Envelope 1 & 2 shall be opened by the CEO or any officer authorized by him after the bid due time on the Proposal Due Date, at the place specified in Clause 2.8.5 and in the presence of the Bidders who choose to attend.
- b. The Authority will subsequently examine and evaluate the Proposals in accordance with the provisions set out in this Clause 3.3.2.
- c. To facilitate evaluation of **Proposals**, the Authority may, at its sole discretion, seek clarifications in writing from any Bidder regarding its **Proposal**.

3.2 Tests of responsiveness

The Authority shall determine whether each Proposal is responsive to the requirements of the RFP. A Proposal shall be considered responsive only if:

- a. it is received in the formats specified in this RFP;
- b. it is received by the Proposal Due Date including any extension thereof;
- c. it is signed, sealed, in bound form, with pages serially numbered and marked as stipulated in Clauses 2.7.
- d. it is accompanied by the Bid Security as specified in Clause 2.15;
- e. it is accompanied by the Power(s) of Attorney as specified in Clauses 2.1.2;
- f. it contains all the information (complete in all respects) as requested in this RFP and/or Bidding Documents (in specified formats);
- g. It is accompanied by a Processing Fee in accordance with 2.8.3 (e)
- h. it does not contain any condition or qualification; and
- i. It is not non-responsive in terms hereof.

Satisfying the Test of Responsiveness is mandatory for Bidders to be selected for next stage of

evaluation. If any material deviation is found in the formats then it will be judged as non-responsive.

3.3 Eligibility Criteria

The Bidder must satisfy all of the following qualification criteria for experience.

1. Experience

- a) Should have provided architectural, engineering interior design and supervision services for at least one residential or office buildings of State or National importance of similar nature and requirements costing Rs. 5 Cr or more in the last Nine financial years beginning from FY 2002 -2003 in India or abroad.
- b) Must have minimum 2 qualified architects employed full time including the Principal Architect with the Bidder.

c) Financial Capacity –

Should have an average annual turnover in last three financial years of at least Rs. 50 Lakhs (FY 2009, FY 2010 and FY 2011)

3.4 Technical Proposal

3.3.1 Contents of Technical Proposal

SI. No	Position	Experience	
1	Principal Architect	Registered with Council of Architecture. At least 10 years of	
		experience: Should have worked on at least 1 project of cost	
		minimum Rs. 10 Cr, or 2 projects each of Rs. 5 Cr or more or 3	
		projects each of Rs. 4 Cr or more of residential/ office buildings	
		in last 5 years	
3	Civil Engineer	Should be a Civil Engineer with minimum 5 years of experience in	
		civil construction/building design	
4	Quantity surveyor	Should be a graduate/diploma Civil Engineer with minimum 5	
		years of experience in quantity survey	

Other than the required Key personnel the Consultant should engage other architects, structural designers, HVAC consultant, Electrical consultant etc. for successful completion of the project with prior approval of NRDA.

The following conditions would apply:

- a. At least two key professional staff including the Principal Architect proposed must be employees of the Bidder.
- b. Only one Curriculum Vitae (CV) may be submitted for each position and relevant experience which is similar to this Project, must be demonstrated using the formats set out in Section III and documentary evidence provided. Signed and dated CVs by the proposed key professional staff must be provided.
- c. No alternative to key professional staff can be proposed
- d. Maximum of two key persons listed above can be replaced during the tenure of the assignment with equivalent or higher qualification and experience with prior permission from the Authority
- e. Any change in more than two of the key persons during the tenure of the assignment would attract an one-time penalty of 1% of the professional fees for the assignment for each such change
- f. It is to be noted that in any case, Principal Architect of the Project cannot be substituted
- g. Only completed project experience would be considered for evaluation
- h. A good working knowledge of English is essential for key professionals
- i. The team will be supported by all the required professional for the successful completion of the project.
- j. Any external consultant/sub consultant will have to be approved by NRDA.

(ii) Approach and Methodology

a. The bidder must submit the concept design in the form of plans elevations

sections 3D views on the basis of requirement given in this RFP. All the submissions should be on A3 size papers.

- b. The Technical Proposal would also include presentation by the Bidder. The following details of the Bidder would form part of the presentation:
 - i. Relevant experience of the Bidder as per Section III, Format 1
 - ii. Concept design (emphasis on energy efficient design principles used) as per Appendix III
 - iii. Team strength and their experience as per Section III, Format 2
- c. The Technical Proposal must not include any Financial Proposal details.

3.3.2 Evaluation of Technical Proposal

The Technical Proposal shall be evaluated on the following parameters:

SL. NO	PARAMETERS	Marks Awarded
1	Experience of Firm	25
A	Experience as per eligibility criteria of the firm in providing &	15
	comprehensive architectural services and site supervision	
	• Experience of at least one eligible project will score 5 marks	
	• Experience of more than one eligible project and less than 3	
	eligible projects will score 10 marks	
	• Experience of more than 3 eligible projects will score 15	
	marks	
В	Average Annual Turnover over last three years	5
	Average Annual turnover more than 50 Lakhs and less than	
	1.0 crore will score 3 marks	
	• Average Annual turnover more than 1 crore will score 5	
	marks	
С	Awards and Acclamation received for professional work(recognized	5
	by COA o govt bodies of National & International repute)	
2	Concept Design	55
А	Site planning & orientation	10

Selection of Technical Consultant for comprehensive Architectural Services for "Development of Honorable Governor & Chief Minister's house in Naya Raipur"

SL. NO	PARAMETERS	Marks Awarded
	Space planning & security consideration in design	10
	Design features	10
D	Presentation on concept design and firms experience & credentials	25
3	Key Personnel in the team for the Project based on:	20
	(i) The relevant qualification	
	(ii) And relevant work experience in projects of similar nature	
А	Principal Architect	10
В	Other positions (5marks for each position)	10
	Total	100

3.5 Selection process of Technical Consultant

- a. The Bidders meeting the criteria set out in Clause 3.2 shall be declared as the Responsive Bidders. The Bidders not meeting the criteria set out in Clause 3.2 shall be declared as Non Responsive Bidders.
- b. The Responsive Bidders who meet the required qualification, as set out in Clause
 3.3.1, would be in the second stage of the evaluation process and NRDA shall select
 three best –suited technical proposals
- c. Financial proposals of the three best Technical proposals ranked shall only be opened.
- d. The consultant, who has submitted the lowest financial bid shall be ranked as L1 and others may be ranked as L2 & L3, respectively based on the lowest financials. LOA shall be issued to the L1 bidder to sign the agreement.
- e. Work may be awarded to Bidders whose financial proposals are ranked as L2 & L3, only in case of refusal from Bidder ranked as L1 or L2 respectively in that order.
- f. The Authority will determine whether the Financial Proposals are complete, qualified and unconditional. The cost indicated in the Financial Proposal shall be deemed as final and reflecting the total cost of services. Omissions, if any, in costing any item shall not entitle the firm to be compensated and the liability to fulfil its obligations as per the TOR within the total quoted Price shall be that of the Consultant.
- g. The Authority will examine the CVs of all other Professional Personnel and those not

found suitable shall be replaced by the Applicant to the satisfaction of the Authority

- h. The Authority will examine the credentials of all Sub-Consultants proposed for this Consultancy and those not found suitable shall be replaced by the Applicant to the satisfaction of the Authority.
- i. After selection, a Letter of Award (the "LOA") shall be issued, in duplicate, by the Authority to the Successful Bidder and the Successful Bidder shall, within 7 (seven) days of the receipt of the LOA, sign and return the duplicate copy of the LOA in acknowledgement thereof subject to conditions mentioned in clause 1.1.8 & 1.1.9. In the event the duplicate copy of the LOA duly signed by the Successful Bidder is not received by the stipulated date, the Authority may, unless it consents to extension of time for submission thereof, appropriate the Bid Security of such Bidder as mutually agreed genuine pre-estimated loss and damage suffered by the Authority on account of failure of the Successful Bidder to acknowledge the LOA, and the next eligible Bidder may be considered.

After acknowledgement of the LOA as aforesaid by the Successful Bidder, it shall execute the Service Agreement within 10 (Ten) days from the date of acknowledgement subject to conditions mentioned in clause 1.1.8 & 1.1.9.

3.6 Contacts during Proposal Evaluation

Bids shall be deemed to be under consideration immediately after they are opened and until such time the Authority makes official intimation of award/ rejection to the Bidders. While the Bids are under consideration, Bidders and/ or their representatives or other interested parties are advised to refrain from contacting by any means, the Authority and/ or their employees/ representatives on matters related to the Bids under consideration.

4. PRE-BID CONFERENCE

- 4.1 Pre-Bid conference of the Bidders is convened at the designated date, time and place. Invited bidders shall be allowed to participate in the Pre-Bid Conferences. A maximum of three representatives of each Bidder shall be allowed to participate on production of authority letter from the Bidder.
- 4.2 During the course of Pre-Bid conferences, the Bidders will be free to seek clarifications and make suggestions for consideration of the Authority. The Authority shall Endeavour to provide clarifications and such further information as it may, in its sole discretion, consider appropriate for facilitating a fair, transparent and competitive Bidding Process.

5. MISCELLANEOUS

- 5.1 The Bidding Process shall be governed by, and construed in accordance with, the laws of India and the Courts at Chhattisgarh shall have exclusive jurisdiction over all disputes arising under, pursuant to and/ or in connection with the Bidding Process.
- 5.2 The Authority, in its sole discretion and without incurring any obligation or liability, reserves the right, at any time, to;
 - (a) suspend and/ or cancel the Bidding Process and/ or amend and/ or supplement the Bidding Process or modify the dates or other terms and conditions relating thereto;
 - (b) Consult with any Bidder in order to receive clarification or further information;
 - (c) retain any information and/ or evidence submitted to the Authority by, on behalf of, and/ or in relation to any Bidder; and/ or
 - (d) Independently verify, disqualify, reject and/ or accept any and all submissions or other information and/ or evidence submitted by or on behalf of any Bidder.
- 5.3 It shall be deemed that by submitting the Proposal, the Bidder agrees and releases the Authority, its employees, agents and advisers, irrevocably, unconditionally, fully and finally from any and all liability for claims, losses, damages, costs, expenses or liabilities in any way related to or arising from the exercise of any rights and/ or performance of any obligations hereunder, pursuant hereto and/ or in connection herewith and waives any and all rights and/ or claims it may have in this respect, whether actual or contingent, whether present or future.

SECTION - II

SCOPE OF WORK

1. Broad Scope of services

The broad scope of services shall include but not limited to the following

- 1 Carry out case studies of best designed similar residential Buildings in India and develop detail design brief in Consultation with the appropriate authority.
- 2 Site assessment study
- 3 Overall design of the full site in the form of outer block design, elevations and 3D forms and total parking requirement with clear cut identification of the area for the of the development.
- 4 Preparation of comprehensive Architectural Design, Engineering design, Landscape design & Interior design for the full phase of development (Site Layout, Building layout Plan, building design, structural design, service design and preparation of working drawings) for development of offices in Naya Raipur including preparation of detailed cost estimates, specifications, rate analysis and Bill of quantities.
- 5 Obtaining the statutory approvals
- 6 Bid process management for appointment of PMC
- 7 Periodic supervision and coordination with PMC, NRDA and contractor

2. Detailed Scope of services

2.1. Preparation of comprehensive Architectural design, Engineering design, Landscape design & Interior design (Site Layout, Building layout Plan, building design, structural design, landscape design, interior design, services design and preparation of working drawings) for development of Honorable Governor & chief Minister's house in Naya Raipur including preparation of detailed cost estimates, specifications, rate analysis and Bill of quantities.

Stage 1: Conceptual design and block cost

- 1. Carry out case studies of best designed similar residential Buildings in India.
- 2. Prepare a **design brief after taking into c**onsideration the Client's requirements and discussion with concerned departments for detail building uses, activities, functional relationship, space requirement and site Planning.
- 3. Study of Development plan, Urban Design Guidelines, GDCR of Naya Raipur, Bhoomi Vikas nigam of Chhattisgarh and study of local Architecture of Chhattisgarh
- 4. Conduct detailed site survey identifying physical features and contours, detailed Site Evaluation, Geo technical survey, Site analysis/opportunities and constraints study, analysis of architectural character, connectivity, social issues and heritage.
- 5. Study Site Capacity to develop design options.
- 6. Prepare preliminary proposal for development and its impact on immediate environs.
- 7. Prepare Conceptual plan building layout, landscape, building foot print (including water harvesting and other site measures) and location of utilities
- 8. Carry out pedestrian/ vehicular movement & parking analysis and planning.
- 9. Carry out Volumetric study and urban form recommendations. Urban Design or volumetric disposition in 3D drawings and supporting plans and quantifications.
- 10. Study and incorporate Architectural controls/guidelines/regulations for proposed building based on the Master Plan and Urban Design Guidelines for Naya Raipur city
- 11. Prepare Conceptual design(3 options) showing:
 - i. Master Plan of site based on chosen option clearly indicating all components.
 - ii. Broad Land use of site along with calculations.
 - iii. Trunk Level Network of services of site
 - iv. Building design, space planning, interior design, landscape design and area distribution

- v. Site Grading, preliminary cut fill quantities and Landscape Design
- vi. Graphic Design and Signage.
- vii. General furniture layout
- 12. Prepare a report for 3 option of concept design containing all the above clearly bringing out the design thought process and comparison of options.
- 13. Estimate block cost for 3 options of design for external development, building services and landscape.
- 14. Submit the draft conceptual layout, block estimate of cost and the report as described under sub para 1 to 13 above.

3 hard copies and 3 soft copies (editable format in CD ROM) of conceptual design

3 hard copies and 3 soft copies (editable format in CD ROM) of case studies

Stage 2: Draft Building Plans and Block cost of estimate

- 1. Make a presentation of the conceptual layout (3 options) and take into consideration any change, modification if required
- 2. Prepare the draft conceptual layout from the finalized option out of three with building layout, landscape design, interior design, block cost and estimate incorporating desired changes for approval of NRDA
- 3. Submit final layout after incorporating changes if any by NRDA
- 4. Prepare draft Building Plans, Elevation and sections and block cost of estimate for civil work and detail inferior planning with block cost and submit for approval and make presentations
- 5. Submit a design basis report for structural design based on the Geotechnical survey as well as the finalized design

3 hard copies and 3 soft copies (editable format in CD ROM) of Final conceptual design

- A in the form of Plans elevation, sections at a suitable scale
- B 3d Forms study by giving 3D views of final design, walk through and detail model at suitable scale
- C any relevant details supporting the concepts
- D broad cost estimates for overall building and Landscape

3 hard copies and 3 soft copies (editable format in CD ROM) of draft Building plans, elevation and sections

3 hard copies and 3 soft copies (editable format in CD ROM) of Design Basis report for Structural design

Stage 3: Preparation of structural designs and working drawing for civil works and interiors

- Prepare the draft final building plan, elevations, sections and block cost of estimate incorporating desired changes for Architectural design, landscape and interiors for approval for NRDA
- 2. Submit final Building plan, interior plans, landscape plan after incorporating changes if any for approval of NRDA as required
- 3. Assist NRDA after approval of Final building plan in obtaining approval and clearances from various authorities as required
- 4. Prepare structural design and working drawings required for execution of all civil works for building and site development and submit for approval.

- 5. Modify the structural designs and working drawings for civil interiors and landscape based on the comments of NRDA and resubmit for approval
- 6. Submit draft BOQ, Tender document for approval
- 7. Assist NRDA in the Bid process management for appointment of the Contractor

5 hard copies and 3 soft copies (editable format in CD ROM) of Final Building plans, elevation and sections

5 hard copies and 3 soft copies (editable format in CD ROM) of Structural designs and working drawings for civil works

5 hard copies and 3 soft copies (editable format in CD ROM) of draft RFP for selection of PMC consultant

Stage 4: Preparation of working drawings for all services, Landscape and interior design: The consultant shall:

- 1. Prepare details working drawings for
- Electrical and telecom design
- Public Health Engineering services covering the following systems:
 - i. Water Supply
 - ii. Sanitation and drainage
 - iii. Water treatment-- recycle and reuse options
 - iv. Solid waste Management system
- Design and working drawings covering.
 - i. Fire Protection System
- HVAC Engineering covering all heating, ventilation and air-conditioning system
- Design Security systems and working drawings covering.
 - i. Building automation system
 - ii. Lifts/escalator and other vertical movement systems
- 2. Prepare Design and working drawings for internal and external Landscape, lighting design, audio-visual design and water feature design
- 3. Prepare general furniture layout

- 4. Prepare Interior Design and working drawings for all spaces in the form of false ceiling, flooring, acoustics, illumination, painting, wall textures, finishes and furniture's design.
- 5. Submit the working drawings for all services, landscape, interiors to the NRDA for approval
- 6. Modify the working drawing based on the comments and resubmit to NRDA for approval

Prepare detail cost estimate, Bill of quantities and rate analysis on the basis of local DSR/Market rates based on the final design and working drawings and submit to NRDA for approval after finalization of working drawings.

Deliverables

5 hard copies and 3 soft copies (editable format in CD ROM) of working drawings of services, landscape and interiors

5 hard copies and 3 soft copies (editable format in CD ROM) of detail cost estimates, Bill of Quantities and rate analysis

Stage 5: Finalization of detail cost estimates, rate analysis and Bill of Quantities

- 1. Modify detail cost estimates, rate analysis and Bill of quantities based on the comments of NRDA and resubmit for approval
- 2. On approval of detail cost estimate, rate analysis and Bill of quantities Provide inputs for finalizing tender documents including code of practice covering aspects like mode of measurement, method of payments, quality control procedures on materials & works and other General and Special conditions of contract.
- 3. Assist NRDA in appointment of Contractor.

5 hard copies and 3 soft copies (editable format in CD ROM) of detailed cost estimates, rate analysis and Bill of quantities

Stage 6: Supervision during construction phase

The technical consultant shall:

- 1. Open a local office for coordination with NRDA and deploy sufficient staff
- 2. Coordinate with NRDA and will provide technical assistance as requested by NRDA
- 3. Coordinate with PMC and provide clarification on any details required by the Authority and PMC.
- 4. Review the shop drawings prepared by contractor for construction on site and give timely approval
- attend periodic site meetings and work progress review meetings as requested by PMC and NRDA
- 6. Visit the site of work, at intervals, to inspect and evaluate the construction works
- Have to revise any detail if any discrepancy is there between drawing and actual possibility on site based on the suggestion of PMC without causing any price escalation in the project cost.
- 8. Have to give timely approval to samples of materials forwarded by PMC

Deliverables

5 hard copies and 3 soft copies (editable format in CD ROM) of work completion status at every stage as defined in the payment schedule

Stage 7: Completion of Services

The consultant shall

1. Prepare and submit completion reports and drawings for the project as required and

- 2. Assist the Client to get the "Completion/Occupancy Certificate" from statutory authorities, wherever required.
- 3. Assist PMC in issuing three sets of 'as built' drawings including services and structures in soft and hard copies.

5 hard copies and 3 soft copies (editable format in CD ROM) of as built drawings including services and structures

5 hard copies and 3 soft copies (editable format in CD ROM) of completion report

3. Time Frame for Deliverables, and payment milestones

3.1 The time frame for deliverables would be as set forth as below

DELIVERABLES, TIME SCHEDULE AND PAYMENT TO THE CONSULTANT

Deliverables and Time Schedule

SI.	Milestone	Time Schedule	Bill amount, as % of Total
No			Consultancy Fee
1	Stage 1	On Submitting draft conceptual layout (3	10% of the consultancy fee
		options) and block estimate of cost	based on the estimated cost
		4 weeks after signing of date agreement	approved by NRDA in
			Stage 1
2	Stage 2	On approval of final Conceptual layout and	5% of the consultancy fee
		submitting the Draft building plans, landscape	based on the estimated cost
		plan and interior plan, sections and block cost of	approved by NRDA in
		estimate for approval and after making	Stage 1
		presentation	
		8 weeks after signing of date agreement	
3	Stage 3	A On approval of final building plans,	
		landscape plans and interior plans	
			10% of the consultancy fee
		B On approval of working drawings of civil	based on the estimated cost
		works and interiors and submission of draft	approved by NRDA in
		BOQ and tender document	Stage 1

SI.	Milestone	Time Schedule	Bill amount, as % of Total
No			Consultancy Fee
		4 weeks after completion of stage 2	
4	Stage 4		
		 a. On approval of service drawings, landscape drawings and interior drawings b. Preparation of detail cost estimate, rate analysis and Bill of quantities and submit to NRDA for approval 	10% of the consultancy fee based on the estimated cost approved by NRDA in Stage 1
		6 weeks after approval of stage 3	
5	Stage 5	 A On approval of detail cost estimate, rate analysis and bill of quantities B Finalizing tender documents including code of practice covering aspects like mode of measurement, method of payments, quality control procedures on materials & works and other General and Special conditions of contract. 	10% of the consultancy fee based on the estimated cost approved by NRDA in Stage 1 5% of the consultancy fee
		4 weeks after completion of stage 4	based on the estimated cost approved by NRDA in Stage 1
6	Stage 6	i. On issue of work order to civil contractor	5% of the consultancy fee based on the estimated cost or the awarded cost whichever is less
		ii. On completion of 20% of the work (value of project cost)	5% of the consultancy fee based on the estimated cost or the awarded cost whichever is less

Selection of Technical Consultant for comprehensive Architectural Services for "Development of Honorable Governor & Chief Minister's house in Naya Raipur"

SI.	Milestone	Time Schedule	Bill amount, as % of Total
No			Consultancy Fee
		iii. On completion of 40% of the work (value of project cost)	5% of the consultancy fee based on the estimated cost or the awarded cost whichever is less
		iv. On completion of 60% of the work (value of project cost)	5% of the consultancy fee based on the estimated cost or the awarded cost whichever is less
		v. On completion of 80% of the work (value of project cost)	5% of the consultancy fee based on the estimated cost or the awarded cost whichever is less
		 vi. On Completion of 100% of the work (value of project cost) 96 weeks after approval of stage 4 	10% of the consultancy fee based on the estimated cost or the awarded cost whichever is less
7	Stage 7	On submitting Completion Report and drawings for issuance of completion/ occupancy certificate by statutory authorities 3 weeks after approval of stage 6	15% of the consultancy fee based on the estimated cost or the actual cost whichever is less after adjusting all payments already made
	Total		100%

Note:

1. In case of extra item if occurred during construction the consultant will be paid separately based on the actual cost of construction.

- Once any design is approved by the Architect, Proof Consultant, PMC and NRDA any changes in the design specifications shall be initiated only with prior approval of NRDA.
- 5% will be deducted from each of the payments as performance security which will be refunded without interest after three months of successful completion of project subject to conditions enclosed in the Draft Contract.
- 4. Authority shall deduct taxes at source, from the amounts payable as per applicable laws.
- 5. The Authority would endeavour to provide its comments or approval on documents submitted by the consultant within 15 days from the date of submission. The above timeline is independent of the time that may be required for approval and providing comment on the document submitted.

3.2 'In-principle' approval from local authorities

The Technical Consultant shall proactively assist the Authority in obtaining 'In principle' approval from all concerned local authorities, other Government Departments, Traffic Police etc. which are required as per law. The Technical Consultant shall ascertain the formalities that need to be gone through and submissions that need to be made. The Principal Architect or the Local Architect, whoever is duly authorized to sign the submissions shall sign and make necessary submissions in this regard. The Technical Consultant shall interact with the relevant authorities, wherever required for obtaining clearances/approvals and carry out necessary changes/improvements required for obtaining such clearance/ approval. Technical Consultant shall make presentations regarding proposals as and when required for obtaining approvals, clearances etc. or as otherwise requested by the Authority. The responsibility for defending the plans/ proposals and designs including modifications thereto, if any, before the various authorities shall remain with the Technical Consultant All necessary in-principle approvals have to be arranged before Stage 5

3.3 Assistance in preparation of bid documents for PMC

The Technical Consultant shall assist the Authority in preparation of the bid documents by providing intermittent inputs as and when required. The costs of all such inputs provided by the Technical Consultant shall be deemed to be included in the Financial Proposal and no separate costs or expenses would be payable for this work.

3.4 Assistance in pre-bid meetings

The Technical Consultant shall assist the Authority in pre-bid meetings for selection of the PMC and contractor. The Technical Consultant shall envisage this in their financial proposal and no additional cost will be paid by the Authority for this work. It shall be the responsibility of the Technical Consultant to provide these intermittent services as per the Scope of Work.

4. Assistance from Authority

Authority would provide all relevant available data on the project site, and other documents/information/reports in its possession as it may consider relevant to the study as and when such information is received by/is available with Authority. The Bidders would be required to check the veracity of the information provided and Authority would not be liable for any deficiency in the information provided.

Section - III

Format I

PROJECT EXPERIENCE

The information regarding the relevant experience of the firm should be provided in the format below.

Project Name:	Location of Project:
Name of Client:	Address of Client:
Start date (month/year):	Approximate value of services:
Completion date (month/year):	
No. of staff provided: by your firm:	Number of staff months provided by your firm:
Name of Associate Firm:	No. of months of professional staff provided by Associate Firm:
Narrative description of Project	
Include the following information:	
Project Brief	
Project cost	
Current status	
Description of actual services provided by your	
Staff:	
Name of Senior Staff of your firm involved and	
functions performed:	

The Project Data Sheets should necessarily be accompanied with copies of work orders / advisory services agreements/service certificates from clients / independent auditor ⁶ as applicable, as proof of experience. Projects without proof of experience shall not be considered for evaluation.

⁶ The independent auditor issuing the certificate should clearly indicate his/her membership number assigned by the Institute of Chartered Accountants of India (ICAI) or equivalent organization abroad.

Format II

Format of Curriculum Vitae (CV) for Proposed Key Staff

Name of Staff	:	
Profession	:	
Years with Firm	:	
Nationality	:	
Area of Specialization		
Proposed Position on Team	:	

Key Qualifications

Project Details	Degree of responsibility/ Experience

Name of Institute	Year
	Name of Institute

Experience

Experience	
POSITION HELD	
Duration	
Location	
Types of activities	
performed	
Names of relevant	
projects handled	
Client References	
Languages Known	

Speaking	Reading	Writing

Certification

I, the undersigned, certify that to the best of my knowledge and belief, these data correctly describe me, my qualifications, and my experience.

Signature	:
Date	:

Format III

Work Plan

Activity Duration of activity						Name	0		
Description	(no. of weeks)					assigned	assigned		
Activity 1									
Activity 2									
Activity 3									
Activity 4									
Activity 5									

(Illustrative schematic of Work Plan with Manpower Allocation)

APPENDIX – I

Letter of Proposal

Dated:

The Chief Executive Officer, Naya Raipur Development Authority (NRDA) ,Raipur – 492001

Sub: Proposal for the Selection of Technical Consultant for providing Comprehensive Architectural services for Development of Honorable Governor & the Chief Minister's house in Naya Raipur.

Dear Sir,

- 1 With reference to your RFP document dated *****, I/we, having examined the Bidding Documents and understood their contents, hereby submit my/our Proposal for the aforesaid Project. The Proposal is unconditional and unqualified.
- 2 All information provided in the Proposal and in the Appendices is true and correct.
- 3 I/ We shall make available to the Authority any additional information it may find necessary or require to supplement or authenticate the Bid.
- 4 I/ We acknowledge the right of the Authority to cancel the bidding process at any time or to reject any Proposal without assigning any reason or otherwise and hereby waive our right to challenge the same on any account whatsoever.
- 5 We understand that only a single Consultant will be selected for project mentioned above. However NRDA reserves the right to restrict the scope of work to either one or both projects depending on the materialization of projects.
- 6 We certify that in the last three years, we have neither failed to perform on any contract, as evidenced by imposition of a penalty or a judicial pronouncement or arbitration award, nor been expelled from any project or contract nor have had any contract terminated for breach on our part.
- 7 I/ We declare that:
 - (a) I/ We have examined and have no reservations to the Bidding Documents, including any Addendum issued by the Authority.

- (b) I/ We do not have any conflict of interest in accordance with the provision set out in the RFP document;
- (c) I/We have not directly or indirectly or through an agent engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice, as defined in Clause 3.2.6 (a) of Draft Contract of the RFP document, in respect of any tender or request for proposal issued by or any agreement entered into with the Authority or any other public sector enterprise or any government, Central or State; and
- (d) I/ We hereby certify that we have taken steps to ensure that in conformity with the provisions of Clause 3.2.6 (a) of Draft Contract of the RFP, no person acting for us or on our behalf has engaged or will engage in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice.
- 8 I/ We declare that we are not a Member of a/ any other firm submitting a Proposal for the Project.
- 9 I/ We further certify that in regard to matters relating to security and integrity of the country, we have not been charge-sheeted by any agency of the Government or convicted by a Court of Law for any offence committed by us or by any of our Associates.
- 10 I/ We further certify that no investigation by a regulatory authority is pending either against us or against our Associates or against our CEO or any of our Directors/ Managers/ employees.
- 11 I/ We undertake that in case due to any change in facts or circumstances during the Bidding Process, we are attracted by the provisions of disqualification in terms of the referred to above, we shall intimate the Authority of the same immediately.
- 12 In the event of my/ our being declared as the successful Bidder, I/We agree to enter into a Service Agreement in accordance with the draft that has been provided to me/us prior to the Proposal Due Date.
- 13 The Consultancy Fee has been quoted by me/us after taking into consideration all the terms and conditions stated in the RFP, Draft Contract.
- 14 I/We offer a Bid Security of Rs 25,000 (Rupees Twenty Five Thousand only) to the Authority in accordance with the RFP Document.

15 The Bid Security in the form of a Demand Draft

16 I/We agree and undertake to abide by all the terms and conditions of the RFP document. In witness thereof, I/we submit this Proposal under and in accordance with the terms of the RFP document.

Yours faithfully,

Date:	
	(Signature of the Authorized signatory)
Place:	(Name and designation of the of the Authorized signatory)
	Name and seal of Bidder

APPENDIX – II

Power of Attorney for signing of Proposal

Know all men by these presents, We, _____ (name of the firm and address of the registered office) do hereby irrevocably constitute, nominate, appoint and authorise Mr. / Ms (Name), son/daughter/wife of ______ and presently residing at ____, who is [presently employed with us/ and holding the position of _____], as our true and lawful attorney (hereinafter referred to as the "Attorney") to do in our name and on our behalf, all such acts, deeds and things as are necessary or required in connection with or incidental to submission of our Proposal for the Selection of Technical Consultant for providing Comprehensive Architectural services for Development of Honorable Governor & the Chief Minister's house in Naya Raipur, by the Naya Raipur Development Authority,(NRDA) (the "Authority") including but not limited to signing and submission of all applications, Bids and other documents and writings, participate in Bidders' and other conferences and providing information / responses to the Authority, representing us in all matters before the Authority, signing and execution of all contracts including the Service Agreement and undertakings consequent to acceptance of our Bid, and generally dealing with the Authority in all matters in connection with or relating to or arising out of our Proposal for the said Project and/or upon award thereof to us and/or till the entering into of the Service Agreement with the Authority.

AND we hereby agree to ratify and confirm and do hereby ratify and confirm all acts, deeds and things lawfully done or caused to be done by our said Attorney pursuant to and in exercise of the powers conferred by this Power of Attorney and that all acts, deeds and things done by our said Attorney in exercise of the powers hereby conferred shall and shall always be deemed to have been done by us.

IN WITNESS WHEREOF WE,,	THE ABOVE NAMED PRINCIPAL
HAVE EXECUTED THIS POWER OF ATTORNEY ON THIS	DAY OF,
20**.	

For_____

(Signature) (Name, Title and Address)

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Witnesses:
```

1	
2	

Accepted		
(Signature)		
(Name, Title and	Address	of
the Attorney)		
Notes:		

- The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executants(s) and when it is so required, the same should be under common seal affixed in accordance with the required procedure.
- Also, wherever required, the Bidder should submit for verification the extract of the charter documents and documents such as a resolution/power of attorney in favor of the person executing this Power of Attorney for the delegation of power hereunder on behalf of the Bidder.
- For a Power of Attorney executed and issued overseas, the document will also have to be legalised by the Indian Embassy and notarised in the jurisdiction where the Power of Attorney is being issued.

[Notarised]

APPENDIX – III

Format of Technical Proposal

The Technical Proposal shall set out the approach and methodology proposed for the Project and shall comprise:

1. Approach and Methodology

- Project Appreciation
- Team deployment details for the project including details of team member and their expertise.
- Conceptual site plan based on energy efficient design Principles
- Conceptual building plan showing 3d views of forms, elevation and section in proper scale showing Energy efficient design.
- Methodology for space Planning.
- Methodology of planning based on the Rules and regulations enacting on the site.
- Services Planning

APPENDIX – IV

Format for Financial Bid

(To be enclosed in a separate cover) (On the Letterhead of the Bidder)

Date:

Chief Executive Officer (CEO) Naya Raipur Development Authority (NRDA), Raipur - 492001

Sub: Financial proposal for Technical Consultant for providing Comprehensive Architectural services for Development of Honorable Governor & the Chief Minister's house in Naya Raipur.

Sir,

Having gone through this RFP document and the Draft Contract and having fully understood the scope of work for the Project as set out in this RFP, we are pleased to inform that we would charge Total Consultancy fee at ------ percentage (percentage in words and up to 2 decimal only) of the estimated cost or the actual cost of the project whichever is less, inclusive of all taxes and inclusive of all out of pocket expenses including the site visits, expenses of travel, documentation, report preparation, communication and local office expenses incurred by consultants for carrying out the Services envisaged in this RFP document and Draft Contract and excluding service tax.

We also understand that In case of difference in amount quoted in figures and words, the lower value would be considered for evaluation

We have reviewed all the terms and conditions of the RFP and undertake to abide by all the terms and conditions contained therein. We hereby declare that there are, and shall be no deviations from the stated terms in the RFP Document.

Yours faithfully, For and on behalf of

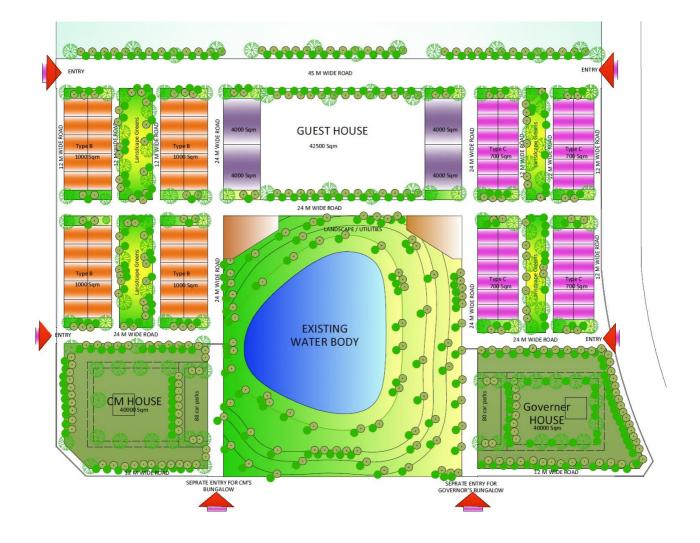
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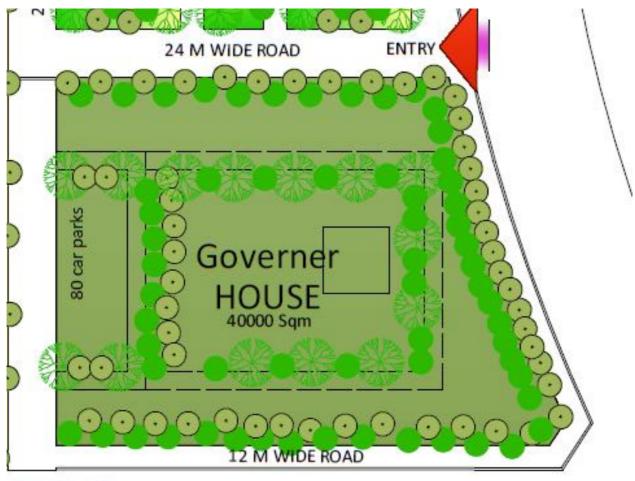
(Name of the Bidder)

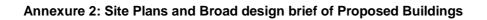
(Signature of Authorized Signatory)

_ (Name and designation of the Authorised Person

Annexure 1: Key Plan







TE ENTRY FOR DR'S BUNGALOW

Broad design brief of Proposed Building

Public space

- 500 people semi covered space
- Stage
- Toilet
- Office room
- PA room with all facilities
- Security room

Semi Public space

- 100 person capacity waiting hall with segregation of 50 persons normal seating, 25 vip and 25
 VVIP and amenities and facilities of each zone
- Entrance Through Common corridor
- Governor Chamber (60 Sqm) 4 gates one from home, one from the open corridor and one directly to PA room, control room and one from security

Meeting hall: 50 persons hall

Guest house

- 4 bedrooms with attached toilets
- Kitchen
- Drawing
- Living room

Home requirement for Honorable Governor

- 10 Bedroom house
- 2 kitchens one common kitchen and one private kitchen for Governor
- Gymnasium
- Yoga room
- Drawing rooms
- Living room
- Puja room
- Dining

Watch towers on all four side of site

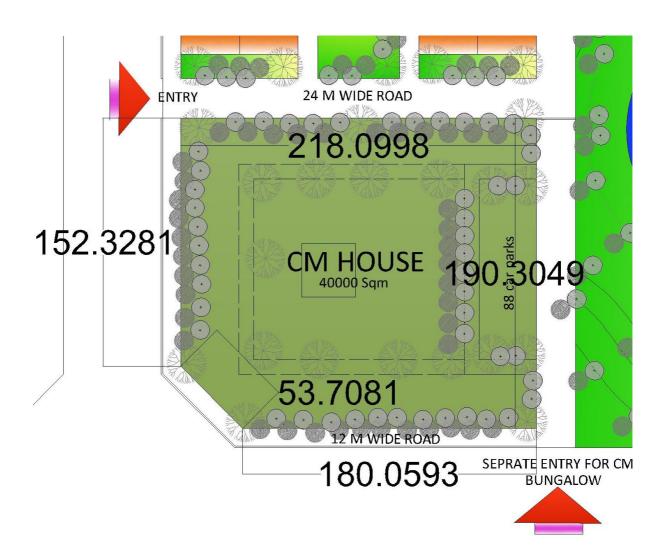
Garden and landscape area for 500 persons

Open areas has to be planned separately for all three zones (Public, semi public, & private area)

Three gates on all the sides of the site

Parking requirement for at least 20 cars in the public area

10 cars in the private Zone and other as per your consideration



Annexure 3: Site Planns and Broad design brief of Proposed Buildings

Broad design brief of Proposed Building

Public space

- 500 people semi covered space
- Stage
- Toilet
- Office room
- PA room with all facilities
- Security room

Semi Public space

- 100 person capacity waiting hall with segregation of 50 persons normal seating, 25 vip and 25
 VVIP and amenities and facilities of each zone
- Entrance Through Common corridor
- CM's Chamber (60 Sqm) 4 gates one from home, one from the open corridor and one directly to PA room, control room and one from security

Meeting hall: 50 persons hall

Guest house

- 4 bedrooms with attached toilets
- Kitchen
- Drawing
- Living room

Home requirement for CM

- 10 Bedroom house
- 2 kitchens one common kitchen and one private kitchen for CM
- Gymnasium
- Swimming pool
- Yoga room
- Drawing rooms
- Living room
- Puja room
- Dining

Watch towers on all four side of site

Garden and landscape area for 500 persons

Open areas has to be planned separately for all three zones (Public, semi public, & private area)

Three gates on all the sides of the site

Parking requirement for atleast 20 cars in the public area

10 cars in the private Zone and other as per your consideration

Volume II: Draft Contract

Agreement with M/s. ______ for comprehensive Architectural Services for Development of Honorable Governor & the Chief Minister's house of Chhattisgarh State in Naya Raipur

THIS AGREEMENT ("Agreement") is made on the --- day of ----, 2012 at Raipur.

BETWEEN:

NAYA RAIPUR DEVELOPMENT AUTHORITY, ------ (hereinafter referred to as "Authority" or the "First Party" which expression shall, unless it be repugnant to the context or meaning thereof, include its administrators and assigns) of One part

AND

------, having its registered office at ------ (herein after referred to as"Consultant" or the "Second Party") which expression shall, unless it be repugnant to the context or meaning thereof, include its successors and permitted assigns) of the Other Part

Authority and Consultant are collectively referred to as 'Parties' and individually as "Party".

WHEREAS

- A. Naya Raipur Development Authority ("NRDA" or "Authority") intends to develop residential project for Honorable Chief Minister and for of Honorable Governor of Chhattisgarh state in Naya Raipur, in close proximity to State Secretariat and Head of the Department (HOD) building at Naya Raipur. Each of the residences to be designed on the plot area of 40,000 sqm with very secure planning and integrated Landscape approach
- B. With the aforesaid objective, NRDA ("Authority") invites proposals in prescribed format from Architectural firms/ Architect Planning firms for selection of consultant ("Technical Consultant") for providing Comprehensive Architectural_services for development of Residential facility for the Honorable Governor and Chief Minister of the Chhattisgarh state("the Project")
- C. The Consultant submitted its proposals for the aforesaid work, whereby the Consultant represented to the Authority that it had the required professional skills, and in the said proposals the Consultant also agreed to provide the Services to the Authority on the terms and conditions as set forth in the RFP and this Agreement; and
- D. The Authority, on acceptance of the aforesaid proposals of the Consultant, awarded the Consultancy to the Consultant vide its Letter of Award dated (the "LOA"); and
- E. In pursuance of the LOA, the parties have agreed to enter into this Agreement.

NOW, THEREFORE, the parties hereto hereby agree as follows:

1. GENERAL

1.1. **Definitions and Interpretation**

- 1.1.1. The words and expressions beginning with capital letters and defined in this Agreement shall, unless the context otherwise requires, have the meaning hereinafter respectively assigned to them:
 - a. "Applicable Laws" means the laws and any other instruments having the force of law in
 India as they may be issued and in force from time to time;
 - b. "Agreement" means this Agreement, together with all the Annexes;
 - c. "Consultancy Fee" shall have the meaning set forth in Clause 6.2.1;
 - d. "Confidential Information" shall have the meaning set forth in Clause 3.3;
 - e. "Conflict of Interest" shall have the meaning set forth in Clause 3.2 read with the provisions of the Agreement;
 - f. "Dispute" shall have the meaning set forth in Clause 10.2.1;
 - g. "Effective Date" means the date on which this Agreement comes into force and effect pursuant to Clause 2.1;
 - h. "Government" means the Government of Chhattisgarh;
 - i. "Member", in case the Consultant consists of a joint venture or consortium of more than one entity, means any of these entities, and "Members" means all of these entities;
 - j. "Personnel" means hired by the Consultant or by any Sub-Consultant as employees and assigned to the performance of the Services or any part thereof;
 - k. "Party" means the Authority or the Consultant, as the case may be, and Parties means both of them;
 - I. "Services" means the work to be performed by the Consultant pursuant to this Agreement, as described in the Terms of Reference hereto;

- m. "RFP" means the Request for Proposal document in response to which the Consultant's proposal for providing Services was accepted;
- n. "Sub-Consultant" means any entity to which the Consultant subcontracts any part of the Services; and
- o. "Technical Consultant" in RfP and Consultant are terms used interchangeably in this Agreement and RfP.
- p. "Third Party" means any person or entity other than the Government, the Authority, the Consultant or a Sub-Consultant.

All terms and words not defined herein shall, unless the context otherwise requires, have the meaning assigned to them in the RFP.

- 1.1.2. The following documents along with all addenda issued thereto shall be deemed to form and be read and construed as integral part of this Agreement and in case of any contradiction between or among them the priority in which a document would prevail over other would be as laid down below beginning from the highest priority to the lowest priority:
 - a. Agreement;
 - b. Annexes of Agreement;
 - c. RFP; and
 - d. Letter of Award

1.2. Relation between the Parties

Nothing contained herein shall be construed as establishing a relation of master and servant or of agent and principal as between the Authority and the Consultant. The Consultant shall, subject to this Agreement, have complete charge of Personnel performing the Services and shall be fully responsible for the Services performed by them or on their behalf hereunder.

1.3. **Rights and obligations**

The mutual rights and obligations of the Authority and the Consultant shall be as set forth in the Agreement; in particular:

a. the Consultant shall carry out the Services in accordance with the provisions of the Agreement; and

b. the Authority shall make payments to the Consultant in accordance with the provisions of the Agreement.

1.4. Governing law and jurisdiction

This Agreement shall be construed and interpreted in accordance with and governed by the laws of India, and the courts at Raipur shall have exclusive jurisdiction over matters arising out of or relating to this Agreement.

1.5. Language

All notices required to be given by one Party to the other Party and all other communications, documentation and proceedings which are in any way relevant to this Agreement shall be in writing and in English language.

1.6. Table of contents and headings

The table of contents, headings or sub-headings in this Agreement are for convenience of reference only and shall not be used in, and shall not affect, the construction or interpretation of this Agreement.

1.7. Notices

Any notice or other communication to be given by any Party to the other Party under or in connection with the matters contemplated by this Agreement shall be in writing and shall:

- a. in the case of the Consultant, be given by facsimile and by letter delivered by hand to the address given and marked for attention of the Consultant's Representative set out below in Clause 1.10 or to such other person as the Consultant may from time to time designate by notice to the Authority; provided that notices or other communications to be given to an address outside [*name of the place where the Consultant has its registered office*] may, if they are subsequently confirmed by sending a copy thereof by registered acknowledgement due, air mail or by courier, be sent by facsimile Consultant may from time to time designate by notice to the Authority;
- b. in the case of the Authority, be given by facsimile and by letter delivered by hand and be addressed to the Authority with a copy delivered to the Authority Representative set out below in Clause 1.10 or to such other person as the Authority may from time to time designate by notice to the Consultant; provided that if the Consultant does not have an office in Raipur it may send such notice by facsimile and by registered acknowledgement due, air mail or by courier; and
- c. any notice or communication by a Party to the other Party, given in accordance herewith, shall be deemed to have been delivered when in the normal course of post it ought to have been delivered.

1.8. Location

The Services shall be performed at the site of the Project in accordance with the provisions of RFP and at such locations as are incidental thereto, including the offices of the Consultant.

1.9. Not Used

1.10. Authorized representatives

1.10.1. Any action required or permitted to be taken, and any document required or permitted to be executed, under this Agreement by the Authority or the Consultant, as the case may be, may be taken or executed by the officials specified in this Clause 1.10.

1.10.2. The Authority may, from time to time, designate one of its officials as the Authority Representative. Unless otherwise notified, the Authority Representative shall be:

NAME:	Mr. S.S. Bajaj
DESIGNATION	Chief Executive Officer (CEO)
ADDRESS:	Naya Raipur Development Authority (NRDA)
	Raipur - 492001
PHONE NO.:	+91- 771 4066011
FAX NO:	+91- 771 4066188
E-MAIL ADDRESS	ceo@nayaraipur.com

1.10.3. The Consultant may designate one of its employees as Consultant's Representative. Unless otherwise notified, the Consultant's Representative shall be:

Tel: ******* Fax: ********

1.11. Taxes and duties

Unless otherwise specified in the Agreement, the Consultant shall pay all such taxes, duties, fees and other impositions as may be levied under the Applicable Laws and the Authority shall perform such duties in regard to the deduction of such taxes as may be lawfully imposed on it.

2. COMMENCEMENT, COMPLETION AND TERMINATION OF AGREEMENT

2.1. Effectiveness of Agreement

This Agreement shall come into force and effect on the date of this Agreement (the "Effective Date").

2.2. Commencement of Services

The Consultant shall commence the Services within a period of 7 (seven) days from the Effective Date, unless otherwise agreed by the Parties.

2.3. Termination of Agreement for failure to commence Services

If the Consultant does not commence the Services within the period specified in Clause 2.2 above, the Authority may, by not less than 2 (two) weeks' notice to the Consultant, declare this Agreement to be null and void, and in the event of such a declaration, the Bid Security of the Consultant shall stand forfeited.

2.4. **Expiration of Agreement**

Unless terminated earlier pursuant to Clause 2.9 hereof, this Agreement shall expire when the Services have been completed and a period of 90 (ninety) days has elapsed after all payments due under this Agreement, have been made.

2.5. Entire Agreement

- 2.5.1. This Agreement and the Annexes together constitute a complete and exclusive statement of the terms of the agreement between the Parties on the subject hereof, and no amendment or modification hereto shall be valid and effective unless such modification or amendment is agreed to in writing by the Parties and duly executed by persons especially empowered in this behalf by the respective Parties. All prior written or oral understandings, offers or other communications of every kind pertaining to this Agreement are abrogated and withdrawn; provided, however, that the obligations of the Consultant arising out of the provisions of the RFP shall continue to subsist and shall be deemed as part of this Agreement.
- 2.5.2. Without prejudice to the generality of the provisions of Clause 2.5.1, on matters not covered by this Agreement, the provisions of RFP shall apply.

2.6. Modification of Agreement

- 2.6.1. Modification of the terms and conditions of this Agreement, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification made by the other Party.
- 2.6.2. However, modification in the scope of Services may be made by NRDA at any stage by giving 30 days prior notice to the consultant. In such a case the fees may be increased or decreased as the case may be on pro rata basis.
- 2.6.3. In case of delay caused due to any reasons except due to the default of consultant, the period of service agreement shall be extended with or without additional fees which may be decided by NRDA.

2.7. Force Majeure

2.7.1. Definition

- a. For the purposes of this Agreement, "Force Majeure" means an event which is beyond the reasonable control of a Party, and which makes a Party's performance of its obligations hereunder impossible or so impractical as reasonably to be considered impossible in the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action (except where such strikes, lockouts or other industrial action are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.
- b. Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Sub- Consultant or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both (A) take into account at the time of the conclusion of this Agreement and (B) avoid or overcome in the carrying out of its obligations hereunder.
- c. Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

2.7.2. No breach of Agreement

The failure of a Party to fulfill any of its obligations hereunder shall not be considered to be a breach of, or default under, this Agreement insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event has taken all reasonable precautions, due care and reasonable alternative measures, all with the objective of carrying out the terms and conditions of this Agreement.

2.7.3. Measures to be taken

- a. A Party affected by an event of Force Majeure shall take all reasonable measures to remove such Party's inability to fulfill its obligations hereunder with a minimum of delay.
- b. A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any event not later than 14 (fourteen) days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give notice of the restoration of normal conditions as soon as possible.
- c. The Parties shall take all reasonable measures to minimize the consequences of any event of Force Majeure.

2.7.4. Extension of time

Any period within which a Party shall, pursuant to this Agreement, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

2.7.5. Payments

During the period of its inability to perform the Services as a result of an event of Force Majeure, the Consultant shall be entitled to be reimbursed for additional costs reasonably and necessarily incurred by it during such period for the purposes of the Services and in reactivating the Services after the end of such period.

2.7.6. Consultation

Not later than 30 (thirty) days after the Consultant has, as the result of an event of Force Majeure, become unable to perform a material portion of the Services, the Parties shall consult with each other with a view to agreeing on appropriate measures to be taken in the circumstances.

2.8. Suspension of Agreement

The Authority may, by written notice of suspension to the Consultant, suspend all payments to the Consultant hereunder if the Consultant shall be in breach of this Agreement or shall fail to perform any of its obligations under this Agreement, including the carrying out of the Services; provided that such notice of suspension (i) shall specify the nature of the breach or failure, and (ii) shall provide an opportunity to the Consultant to remedy such breach or failure within a period not exceeding thirty (30) days after receipt by the Consultant of such notice of suspension.

2.9. Termination of Agreement

2.9.1. By the Authority

The Authority may, by not less than 30 (thirty) days' written notice of termination to the Consultant, such notice to be given after the occurrence of any of the events specified in this Clause 2.9.1, terminate this Agreement if:

- a. the Consultant fails to remedy any breach hereof or any failure in the performance of its obligations hereunder, as specified in a notice of suspension pursuant to Clause 2.8 hereinabove, within 30 (thirty) days of receipt of such notice of suspension or within such further period as the Authority may have subsequently granted in writing;
- the Consultant becomes insolvent or bankrupt or enters into any agreement with its creditors for relief of debt or take advantage of any law for the benefit of debtors or goes into liquidation or receivership whether compulsory or voluntary;
- c. the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 10 hereof;
- d. the Consultant submits to the Authority a statement which has a material effect on the rights, obligations or interests of the Authority and which the Consultant knows to be false;
- e. any document, information, data or statement submitted by the Consultant in its Proposals, based on which the Consultant was considered eligible or successful, is found to be false, incorrect or misleading;

- f. as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than 60 (sixty) days; or
- g. the Authority, in its sole discretion and for any reason whatsoever, decides to terminate this Agreement.

2.9.2. By the Consultant

The Consultant may, by not less than 30 (thirty) days' written notice to the Authority, such notice to be given after the occurrence of any of the events specified in this Clause 2.9.2, terminate this Agreement if:

- a. the Authority fails to pay any money due to the Consultant pursuant to this Agreement and not subject to dispute pursuant to Clause 10 hereof within 45 (forty-five) days after receiving written notice from the Consultant that such payment is overdue;
- the Authority is in material breach of its obligations pursuant to this Agreement and has not remedied the same within forty-five (45) days (or such longer period as the Consultant may have subsequently granted in writing) following the receipt by the Authority of the Consultant's notice specifying such breach;
- c. as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than 60 (sixty) days; or
- d. the Authority fails to comply with any final decision reached as a result of arbitration pursuant to Clause 10 hereof.
- 2.9.3. NRDA shall have right to review the performance of the consultant at different stages of services, if NRDA is not desirous of continuation of the services of the consultant on ground of unsatisfactory performance or breach of any term or condition of the contract, it may terminate the agreement by giving notice of 15 days and by providing reasonable opportunity to be heard. If NRDA terminates the agreement as a result of unsatisfactory performance or breach of any term or condition of the contract, the consultant shall be liable for the extra cost reasonably incurred by NRDA in obtaining completion of that part of services which remained incomplete at the date of termination.

2.9.4. Cessation of rights and obligations

Upon termination of this Agreement pursuant to Clauses 2.3 or 2.9 hereof, or upon expiration of this Agreement pursuant to Clause 2.4 hereof, all rights and obligations of the Parties

hereunder shall cease, except (i) such rights and obligations as may have accrued on the date of termination or expiration, (ii) the obligation of confidentiality set forth in Clause 3.3 hereof, (iii) the Consultant' obligation to permit inspection, copying and auditing of its accounts and records set forth in Clause 3.6 (ii) hereof, and any right or remedy which a Party may have under this Agreement or the Applicable Law.

2.9.5. Cessation of Services

Upon termination of this Agreement by notice of either Party to the other pursuant to Clauses 2.9.1 or 2.9.2 hereof, the Consultant shall, immediately upon dispatch or receipt of such notice, take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the Consultant and equipment and materials furnished by the Authority, the Consultant shall proceed as provided respectively by Clauses 3.9 or 3.10 hereof.

2.9.6. Payment upon Termination

Upon termination of this Agreement pursuant to Clauses 2.9.1 or 2.9.2 hereof, the Authority shall make the following payments to the Consultant (after offsetting against these payments any amount that may be due from the Consultant to the Authority):

- (i) remuneration pursuant to Clause 6 hereof for Services satisfactorily performed prior to the date of termination; and
- (ii) except in the case of termination pursuant to sub-clauses (a) through (e) of Clause 2.9.1 hereof, reimbursement of any reasonable cost incidental to the prompt and orderly termination of the Agreement including the cost of the return travel of the Consultant's personnel.

2.9.7. Disputes about Events of Termination

If either Party disputes whether an event specified in Clause 2.9.1 or in Clause 2.9.2 hereof has occurred, such Party may, within 30 (thirty) days after receipt of notice of termination from the other Party, refer the matter to arbitration pursuant to Clause 10 hereof, and this Agreement shall not be terminated on account of such event except in accordance with the terms of any resulting arbitral award.

3. OBLIGATIONS OF THE CONSULTANT

3.1. General

3.1.1. Standards of Performance

The Consultant shall perform the Services and carry out its obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted professional techniques and practices, and shall observe sound management practices, and employ appropriate advanced technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Agreement or to the Services, as a faithful adviser to the Authority, and shall at all times support and safeguard the Authority's legitimate interests in any dealings with Sub-Consultants or Third Parties.

3.1.2. Terms of Service

The scope of Services to be performed by the Consultant are specified in the Terms of Services (the "TOS") at Annexure 1 of this Agreement. The Consultant shall provide the deliverables specified therein in conformity with the time schedule stated therein.

3.1.3. Applicable Laws

The Consultant shall perform the Services in accordance with the Applicable Laws and shall take all practicable steps to ensure that any Sub-Consultant, as well as the Personnel and agents of the Consultant and any Sub-Consultant, comply with the Applicable Laws.

3.2. Conflict of Interest

3.2.1. The Consultant shall not have a Conflict of Interest and any breach hereof shall constitute a breach of the Agreement. (Refer Annexure 3)

3.2.2. **Prohibition of conflicting activities**

Neither the Consultant nor its Sub-Consultant nor the Personnel of either of them shall engage, either directly or indirectly, in any of the following activities:

(a) during the term of this Agreement, any business or professional activities which would conflict with the activities assigned to them under this Agreement;

- (b) after the termination of this Agreement, such other activities as may be specified in the Agreement; or
- (c) at any time, such other activities as have been specified in the RFP as Conflict of Interest.

3.2.3. Consultant not to benefit from commissions discounts, etc.

The remuneration of the Consultant pursuant to Clause 6 hereof shall constitute the Consultant' sole remuneration in connection with this Agreement or the Services and the Consultant shall not accept for its own benefit any trade commission, discount or similar payment in connection with activities pursuant to this Agreement or to the Services or in the discharge of its obligations hereunder, and the Consultant shall use its best efforts to ensure that any Sub-Consultant, as well as the Personnel and agents of either of them, similarly shall not receive any such additional remuneration.

- 3.2.4. The Consultant and its Personnel shall observe the highest standards of ethics and have not engaged in and shall not hereafter engage in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice (collectively the "Prohibited Practices"). Notwithstanding anything to the contrary contained in this Agreement, the Authority shall be entitled to terminate this Agreement forthwith by a communication in writing to the Consultant, without being liable in any manner whatsoever to the Consultant, if it determines that the Consultant has, directly or indirectly or through an agent, engaged in any Prohibited Practices in the Selection Process or before or after entering into of this Agreement. In such an event, the Authority shall forfeit and appropriate the performance security, if any, as mutually agreed genuine pre-estimated compensation and damages payable to the Authority towards, inter alia, time, cost and effort of the Authority, without prejudice to the Authority's any other rights or remedy hereunder or in law.
- 3.2.5. Without prejudice to the rights of the Authority under this Clause 3.2.5 above and the other rights and remedies which the Authority may have under this Agreement, if the Consultant is found by the Authority to have directly or indirectly or through an agent, engaged or indulged in any Prohibited Practices, during the Selection Process or before or after the execution of this Agreement, the Consultant shall not be eligible to participate in any tender or RFP issued during a period of 2 (two) years from the date the Consultant is found by the Authority or indirectly or through an agent, engaged or indulged in any Prohibited Practices.

- 3.2.6. For the purposes of Clause 3.2.5 and 3.2.6, the following terms shall have the meaning hereinafter respectively assigned to them:
 - "corrupt practice" means the offering, giving, receiving or soliciting, directly or (a) indirectly, of anything of value to influence the actions of any person connected with the Selection Process (for removal of doubt, offering of employment or employing or engaging in any manner whatsoever, directly or indirectly, any official of the Authority who is or has been associated in any manner, directly or indirectly with Selection Process or LOA or dealing with matters concerning the Agreement before or after the execution thereof, at any time prior to the expiry of one year from the date such official resigns or retires from or otherwise ceases to be in the service of the Authority, shall be deemed to constitute influencing the actions of a person connected with the Selection Process); or (ii) engaging in any manner whatsoever, whether during the Selection Process or after the issue of LOA or after the execution of the Agreement, as the case may be, any person in respect of any matter relating to the Project or the LOA or the Agreement, who at any time has been or is a legal, financial or technical adviser the Authority in relation to any matter concerning the Project;
 - (b) "fraudulent practice" means a misrepresentation or omission of facts or suppression of facts or disclosure of incomplete facts, in order to influence the Selection Process;
 - (c) "coercive practice" means impairing or harming, or threatening to impair or harm, directly or indirectly, any person or property to influence any person's participation or action in the Selection Process or the exercise of its rights or performance of its obligations by the Authority under this Agreement;
 - (d) "undesirable practice" means (i) establishing contact with any person connected with or employed or engaged by the Authority with the objective of canvassing, lobbying or in any manner influencing or attempting to influence the Selection Process; or (ii) having a Conflict of Interest; and
 - (e) "**restrictive practice**" means forming a cartel or arriving at any understanding or arrangement among Applicants with the objective of restricting or manipulating a full and fair competition in the Selection Process.

3.3. Confidentiality

The Consultant, its Sub-Consultants and the Personnel of either of them shall not, either during the term or within two years after the expiration or termination of this Agreement disclose any proprietary information, including information relating to reports, data, drawings, design software or other material, whether written or oral, in electronic or magnetic format, and the contents thereof; and any reports, digests or summaries created or derived from any of the foregoing that is provided by the Authority to the Consultant, its Sub-Consultants and the Personnel; any information provided by or relating to the Authority, its technology, technical processes, business affairs or finances or any information relating to the Authority's employees, officers or other professionals or suppliers, customers, or contractors of the Authority; and any other information which the Consultant is under an obligation to keep confidential in relation to the Project, the Services or this Agreement ("Confidential Information"), without the prior written consent of the Authority.

Notwithstanding the aforesaid, the Consultant, its Sub-Consultants and the Personnel of either of them may disclose Confidential Information to the extent that such Confidential Information:

- was in the public domain prior to its delivery to the Consultant, its Sub- Consultants and the Personnel of either of them or becomes a part of the public knowledge from a source other than the Consultant, its Sub- Consultants and the Personnel of either of them;
- (ii) was obtained from a third party with no known duty to maintain its confidentiality;
- (iii) is required to be disclosed by Law or judicial or administrative or arbitral process or by any Governmental Instrumentalities, provided that for any such disclosure, the Consultant, its Sub-Consultants and the Personnel of either of them shall give the Authority, prompt written notice, and use reasonable efforts to ensure that such disclosure is accorded confidential treatment;
- (iv) is provided to the professional advisers, agents, auditors or representatives of the Consultant or its Sub-Consultants or Personnel of either of them, as is reasonable under the circumstances; provided, however, that the Consultant or its Sub-Consultants or Personnel of either of them, as the case may be, shall require their professional advisers, agents, auditors or its representatives, to undertake in writing to keep such Confidential Information, confidential and shall use its best efforts to ensure compliance with such undertaking.

3.4. Liability of the Consultant

- 3.4.1. The Consultant's liability under this Agreement shall be determined by the Applicable Laws and the provisions hereof.
- 3.4.2. Consultant's liability towards the Authority

The Consultant shall, subject to the limitation specified in Clause 3.4.3, be liable to the Authority for any direct loss or damage accrued or likely to accrue due to deficiency in Services rendered by it.

- 3.4.3. The Parties hereto agree that in case of negligence or willful misconduct on the part of the Consultant or on the part of any person or firm acting on behalf of the Consultant in carrying out the Services, the Consultant, with respect to damage caused to the Authority's property, shall not be liable to the Authority:
 - (i) for any indirect or consequential loss or damage; and
 - (ii) for any direct loss or damage that exceeds (a) the Consultancy Fee set forth in Clause 6.2.1 of this Agreement, or (b) the proceeds the Consultant may be entitled to receive from any insurance maintained by the Consultant to cover such a liability whichever of (a) or (b) is higher.

This limitation of liability shall not affect the Consultant's liability, if any, for damage to Third Parties caused by the Consultant or any person or firm acting on behalf of the Consultant in carrying out the Services.

3.5. Insurance to be taken out by the Consultant

First party shall not be liable towards any insurance claims by or against the second party and or its sub consultants

3.6. Accounting, inspection and auditing

The Consultant shall:

 (a) keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time charges and cost, and the basis thereof (including the basis of the Consultant's costs and charges); and (b) permit the Authority or its designated representative periodically, and up to one year from the expiration or termination of this Agreement, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the Authority.

3.7. **Consultant's actions requiring the Authority's prior approval**

The Consultant shall obtain the Authority's prior approval in writing before taking any of the following actions:

- (a) appointing such members of the Personnel as are not listed in Annexure 2.
- (b) entering into a subcontract for the performance of any part of the Services, it being understood (i) that the selection of the Sub-Consultant and the terms and conditions of the subcontract shall have been approved in writing by the Authority prior to the execution of the subcontract, and (ii) that the Consultant shall remain fully liable for the performance of the Services by the Sub-Consultant and its Personnel pursuant to this Agreement; or
- (c) any other action that may be specified in this Agreement.

3.8. **Reporting obligations**

The Consultant shall submit to the Authority the reports and documents specified in the Agreement, in the form, in the numbers and within the time periods set forth therein.

3.9. Documents prepared by the Consultant to be property of the Authority

- 3.9.1. All plans, drawings, specifications, designs, reports and other documents prepared by the Consultant in performing the Services shall become and remain the property of the Authority, and the Consultant shall, not later than termination or expiration of this Agreement, deliver all such documents to the Authority, together with a detailed inventory thereof. The Consultant may retain a copy of such documents. Restrictions about the future use of these documents shall be as specified in the Agreement.
- 3.9.2. All the working drawings required for the construction shall be submitted prior to the finalization of the work order to the civil contractor. The consultant will be held responsible for any delay in the construction occurred due to failure in submissions of drawings.

3.9.3. The Consultant shall not use these documents for purposes unrelated to this Agreement without the prior written approval of the Authority.

3.10. Accuracy of Documents

The Consultant shall be responsible for accuracy of the data collected by it directly or procured from other agencies/authorities, the designs, drawings, estimates and all other details prepared by it as part of these services. Subject to the provisions of Clause 3.4, it shall indemnify the Authority against any inaccuracy in its work which might surface during implementation of the Project, if such inaccuracy is the result of any negligence or inadequate due diligence on part of the Consultant or arises out of its failure to conform to good industry practice. The Consultant shall also be responsible for promptly correcting, at its own cost and risk, the drawings including any re-survey / investigations.

4. CONSULTANT'S PERSONNEL AND SUB-CONSULTANTS

4.1. General

The Consultant shall employ and provide such qualified and experienced Personnel as may be required to carry out the Services.

4.2. Approval of Personnel

- 4.2.1. The Personnel listed in Annexure 2 of the Agreement are hereby approved by the Authority ("Professional Personnel"). No other Professional Personnel shall be engaged without prior approval of the Authority.
- 4.2.2. If the Consultant hereafter proposes to engage any person as Professional Personnel, it shall submit to the Authority its proposal along with a CV of such person in the form provided at "Section II" of the RFP. the Authority may approve or reject such proposal within 14 (fourteen) days of receipt thereof. In case the proposal is rejected, the Consultant may propose an alternative person for the Authority's consideration. In the event the Authority does not reject a proposal within fourteen (14) days of the date of receipt thereof under this Clause 4.2.2, it shall be deemed to have been approved by the Authority.
- 4.2.3. At least two key professional staff proposed must be employees of the Bidder.
- 4.2.4. Only one Curriculum Vitae (CV) may be submitted for each position and relevant experience which is similar to this Project, must be demonstrated using the formats setout in Section III and documentary evidence provided. Signed and dated CVs by the proposed key professional staff must be provided.
- 4.2.5. No alternative to key professional staff can be proposed
- 4.2.6. Maximum of two key persons listed above can be replaced during the tenure of the assignment with equivalent or higher qualification and experience with prior permission from the Authority
- 4.2.7. Any change in more than two of the key persons during the tenure of the assignment would attract an one-time penalty of 1% of the professional fees for the assignment for each such change
- 4.2.8. It is to be noted that in any case, Principal Architect of the Project cannot be substituted.

5. OBLIGATIONS OF THE AUTHORITY

5.1. Assistance in clearances etc.

Unless otherwise specified in the Agreement, the Authority shall make best efforts to ensure that the Government shall:

- (a) provide the Consultant, its Sub-Consultants and Personnel with work permits and such other documents as may be necessary to enable the Consultant, its Sub-Consultants or Personnel to perform the Services;
- (b) facilitate prompt clearance through customs of any property required for the Services; and
- (c) issue to officials, agents and representatives of the Government all such instructions as may be necessary or appropriate for the prompt and effective implementation of the Services.

5.2. Payment

In consideration of the Services performed by the Consultant under this Agreement, the Authority shall make to the Consultant such payments and in such manner as is provided in Clause 6 of this Agreement.

6. DELIVERABLES, TIME SCHEDULE AND PAYMENT TO THE CONSULTANT

6.1. **Deliverables and Time Schedule**

6.2. Consultancy Fee

6.2.1. Except as may be otherwise agreed under Clause 2.6, the payments under this Agreement shall not exceed the Consultancy Fee specified herein (the "Consultancy Fee"). The Parties agree that the Consultancy Fee is _____in the form of percentage of the estimated cost or the actual awarded cost of the project whichever is less (INR) (_____) and the same shall be payable as per the following table:

6.3. Currency of payment

All payments shall be made in Indian Rupees. The Consultant shall be free to convert Rupees into any foreign currency as per Applicable Laws.

7. LIQUIDATED DAMAGES AND PENALTIES

7.1. Performance Security

7.1.1. The Authority shall retain by way of performance security (the "Performance Security"), 5% (five percent) of all the amounts due and payable to the Consultant, to be appropriated against breach of this Agreement or for recovery of liquidated damages as specified in Clause 7.2 herein. The balance remaining out of the Performance Security shall be returned to the Consultant at the end of 3 (three) months after the expiration of this Agreement pursuant to Clause 2.4 hereof.

7.2. Liquidated Damages

7.2.1. Liquidated Damages for delay

In case of delay in completion of Services, liquidated damages not exceeding an amount equal to 0.2% (zero point two percent) of the Consultancy Fee per day, subject to a maximum of 10% (ten percent) of the Consultancy Fee will be imposed and shall be recovered by appropriation from the Performance Security or otherwise. However, in case of delay due to reasons beyond the control of the Consultant, suitable extension of time shall be granted.

7.2.2. Encashment and appropriation of Performance Security

The Authority shall have the right to invoke and appropriate the proceeds of the Performance Security, in whole or in part, without notice to the Consultant in the event of breach of this Agreement or for recovery of liquidated damages specified in this Clause 7.2.

7.3. **Penalty for deficiency in Services**

In addition to the liquidated damages not amounting to penalty, as specified in Clause 7.2, warning may be issued to the Consultant for minor deficiencies on its part. In the case of significant deficiencies in Services causing adverse effect on the Project or on the reputation of the Authority, other penal action including debarring for a specified period may also be initiated as per policy of the Authority.

7.4 Penalty for replacement of key personnel:

a. Authority expects all the Key Personnel to be available during implementation of the Agreement. Authority will not consider substitution of Key Personnel except for

reasons of any incapacity or due to health or resignation of the Key Personnel from the Consultant's organization.

- b. Maximum of two key persons listed above can be replaced during the tenure of the assignment with equivalent or higher qualification and experience with prior permission from the Authority
- c. Any change more than two of the key persons during the tenure of the assignment would attract an one-time penalty of 1% of the professional fees for the assignment for each such change
- d. It is to be noted that in any case, Principal Architect of the Project cannot be substituted

8. FAIRNESS AND GOOD FAITH

8.1. Good Faith

The Parties undertake to act in good faith with respect to each other's rights under this Agreement and to adopt all reasonable measures to ensure the realisation of the objectives of this Agreement.

8.2. **Operation of the Agreement**

The Parties recognize that it is impractical in this Agreement to provide for every contingency which may arise during the life of the Agreement, and the Parties hereby agree that it is their intention that this Agreement shall operate fairly as between them, and without detriment to the interest of either of them, and that, if during the term of this Agreement either Party believes that this Agreement is operating unfairly, the Parties will use their best efforts to agree on such action as may be necessary to remove the cause or causes of such unfairness, but failure to agree on any action pursuant to this Clause shall not give rise to a dispute subject to arbitration in accordance with Clause 10 hereof.

9. OTHER CONDITIONS

- 9.1 In the event the Authority desires the Consultant to perform such additional services which are not within the Terms of Reference as specified in Annexure 1 ("Additional Services"), the Consultant shall agree to perform such Additional Services on such renegotiated, modified and new terms and conditions as may be mutually agreed by the Parties.
- 9.2 The Authority shall provide to the Consultant documents/ information/ reports as may be required by the Consultant to enable it to provide the Services. The Authority undertakes and agrees to furnish to the Consultant from time to time such other documents/ reports/ information in its possession and/or knowledge as it may consider relevant to perform the Services, as and when such information is received by/ available with the Authority.
- 9.3 All intellectual property conceived, originated, devised, developed or created by the Consultant, its agents, specifically for the purpose of rendering the Services, shall vest with the Authority unless otherwise agreed, between the Authority and the Consultant. The Authority as sole beneficial owner shall be entitled to use such intellectual property for the purpose of the Project
- 9.4 Unless otherwise agreed, the Authority shall have the copyright on all the reports, documents, maps etc., authored, prepared or generated during the course of the Services to be provided by the Consultant.

10. SETTLEMENT OF DISPUTES

10.1. Amicable settlement

The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Agreement or the interpretation thereof.

10.2. Dispute resolution

- 10.2.1. Any dispute, difference or controversy of whatever nature howsoever arising under or out of or in relation to this Agreement (including its interpretation) between the Parties, and so notified in writing by either Party to the other Party (the "Dispute") shall, in the first instance, be attempted to be resolved amicably in accordance with the conciliation procedure set forth in Clause 10.3.
- 10.2.2. The Parties agree to use their best efforts for resolving all Disputes arising under or in respect of this Agreement promptly, equitably and in good faith, and further agree to provide each other with reasonable access during normal business hours to all non-privileged records, information and data pertaining to any Dispute.

10.3. Conciliation

In the event of any Dispute between the Parties, either Party may call upon Director, Directorate of Town and Country Planning and the Chairman of the Board of Directors of the Consultant for amicable settlement, and upon such reference, the said persons shall meet no later than 10 (ten) days from the date of reference to discuss and attempt to amicably resolve the Dispute. If such meeting does not take place within the 10 (ten) day period or the Dispute is not amicably settled within 15 (fifteen) days of the meeting or the Dispute is not resolved as evidenced by the signing of written terms of settlement within 30 (thirty) days of the notice in writing referred to in Clause 10.2.1 or such longer period as may be mutually agreed by the Parties, either Party may refer the Dispute to arbitration in accordance with the provisions of Clause 10.4.

10.4. Arbitration

10.4.1. Any Dispute which is not resolved amicably by conciliation, as provided in Clause 10.3, shall be finally decided by reference to arbitration by a Board of Arbitrators appointed in accordance with Clause 10.4.2. Such arbitration shall be held in accordance with the Rules of Arbitration of the International Centre for Alternative Dispute Resolution, New Delhi (the

"Rules"), or such other rules as may be mutually agreed by the Parties, and shall be subject to the provisions of the Arbitration and Conciliation Act,1996. The venue of such arbitration shall be Raipur and the language of arbitration proceedings shall be English.

- 10.4.2. There shall be a Board of three arbitrators, of whom each Party shall select one, and the third arbitrator shall be appointed by the two arbitrators so selected, and in the event of disagreement between the two arbitrators, the appointment shall be made in accordance with the Rules.
- 10.4.3. The arbitrators shall make a reasoned award (the "Award"). Any Award made in any arbitration held pursuant to this Clause 10 shall be final and binding on the Parties as from the date it is made, and the Consultant and the Government agree and undertake to carry out such Award without delay.
- 10.4.4. The Consultant and the Government agree that an Award may be enforced against the Consultant and/or the Government, as the case may be, and their respective assets wherever situated.
- 10.4.5. This Agreement and the rights and obligations of the Parties shall remain in full force and effect, pending the Award in any arbitration proceedings hereunder.

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be signed in their respective names as of the day and year first above written.

SIGNED, SEALED AND DELIVERED SIGNED, SEALED AND DELIVERED

For and on behalf of Consultant:

For and on behalf of Naya Raipur Development Authority

(Signature) (Name) (Designation) (Address) (Signature) (Name) Mr S.S. Bajaj Chief Executive Officer (CEO) Naya Raipur Development Authority, Raipur-492001 In the presence of:

Witness 1

Signature:

Name:

Address:

Witness 2

Signature:

Name:

Address:

Annexure 1: Terms of Services

(Reference invited to the scope of services set out in the RFP document)

To be appended before execution of the Agreement

Annexure 2: Details of Professional Personnel

(To be appended based on CV's of the Personnel submitted by the Selected Bidder and approved by the Authority)

Annexure 3: Guidance Note on Conflict of Interest

- 1. This Note further explains and illustrates the provisions of Clause 3.2 of the Agreement and shall be read together therewith in dealing with specific cases.
- 2. Consultants should be deemed to be in a conflict of interest situation if it can be reasonably concluded that their position in a business or their personal interest could improperly influence their judgment in the exercise of their duties. The process for selection of consultants should avoid both actual and perceived conflict of interest.
- 3. Conflict of interest may arise between the Authority and a consultant or between consultants and present or future concessionaries/ contractors. Some of the situations that would involve conflict of interest are identified below:
 - (a) Authority and consultants:
 - (i) Potential consultant should not be privy to information from the Authority which is not available to others.
 - (ii) Potential consultant should not have defined the project when earlier working for the Authority.
 - (iii) Potential consultant should not have recently worked for the Authority overseeing the project.
 - (b) Consultants and concessionaires/contractors:
 - (i) No consultant should have an ownership interest or a continuing business interest or relationship with a potential concessionaire/ contractor.
 - (ii) No consultant should be involved in owning or operating entities resulting from the project.
 - (iii) No consultant should bid for works arising from the project.

The participation of companies that may be involved as investors or consumers and officials of the Authority who have current or recent connections to the companies involved, therefore, needs to be avoided.

4. The normal way to identify conflicts of interest is through self-declaration by consultants. Where a conflict exists, which has not been declared, competing companies are likely to bring this to the notice of the Authority. All conflicts must be declared as and when the consultants become aware of them.

5. Another approach to avoiding a conflict of interest is through the use of "Chinese walls" to avoid the flow of commercially sensitive information from one part of the consultant's company to another. This could help overcome the problem of availability of limited numbers of experts for the project. However, in reality effective operation of "Chinese walls" may be a difficult proposition.

As a general rule, larger companies will be more capable of adopting Chinese walls approach than smaller companies. Although, "Chinese walls" have been relatively common for many years, they are an increasingly discredited means of avoiding conflicts of interest and should be considered with caution. As a rule, "Chinese walls" should be considered as unacceptable and may be accepted in exceptional cases upon full disclosure by a consultant coupled with provision of safeguards to the satisfaction of the Authority.

- 6. Another way to avoid conflicts of interest is through the appropriate grouping of tasks. For example, conflicts may arise if consultants drawing up the terms of reference or the proposed documentation are also eligible for the consequent assignment or project.
- 7. Another form of conflict of interest called "scope-creep" arises when consultants advocate either an unnecessary broadening of the terms of reference or make recommendations which are not in the best interests of the Authority but which will generate further work for the consultants. Some forms of contractual arrangements are more likely to lead to scope-creep. For example, lump-sum contracts provide fewer incentives for this, while time and material contracts provide built in incentives for consultants to extend the length of their assignment.
- 8. Every project contains potential conflicts of interest. Consultants should not only avoid any conflict of interest, they should report any present/ potential conflict of interest to the Authority at the earliest. Officials of the Authority involved in development of a project shall be responsible for identifying and resolving any conflicts of interest. It should be ensured that safeguards are in place to preserve fair and open competition and measures should be taken to eliminate any conflict of interest arising at any stage in the process.